Károly Ihrig Doctoral School of Management and Business

Course:	1N 1 Januari							- Code:	IK-PHDH-003_EN
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Deemon-iti-			Univers				aculty of Economics	, and Busir	less,
Responsible unit:			Institute	e of A			omics, Department o		Management
Perquisites:			None					Codes:	
Type We		cakly contact hours] Class work Lab work				Requirements	Credits	Language of course	
full time	X weakly	2	weakly	0	weakly	0	oral/	5	English
part time	semes- ter		semester		semes- ter		written exam	5	
esponsible inst Purpose of			name:		András	s Nábi	rádi	status:	full professor
					reation	proces	dure, life cycle theory	, elements (o business planning.
earning achie		compe	lencies:						
Knowledge		_							ny's operating methodolog
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Attitude:									
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Grading system

• ORAL EXAM: Existence of case study processing, participation and performance in lectures (40%), oral exam (60%). Grading is from 1-5.

Textbook, Others

1. Fred R. David. Strategic management, Concept and cases. (2017) Prentice Hall, Pearson Education, ISBN 13: 978-0-13-612098-82. The pdf presentations of the lectures can be downloaded from the university's e-learning system.

Recommended:

- 1. http://www.entrepreneur.com/businessplan/index.html
- 2. http://balancedscorecard.org/Resources/Strategic-Planning-Basics
- 3-Andy Schmitz (2013): Principles of Managerial Economics, http://lardbucket.org

	Weekly breakdown of topics
1st week	The business and its macro-environment. Income distribution system, macroeco-
	nomic indicators, flow processes, international comparison
2nd week	Business enterprise, purpose, task, company conceptual framework, corporate mis-
	sion. Stakeholders of corporate operation, organizational forms of enterprises. Princi-
	ple of brake even calculation, methods for several products
3rd week	Corporate assets, their valuation methods, their comparison
4th week	Porter's five-forces competitive analysis model in different sectors of the economy.
	Peculiarities of production and service.
5th week	External stakeholders of the company, elements of STEP analysis, how you can use
	it in practice. Tasks of management, possibilities of quality management analysis
6th week	What is efficiency / effectiveness, how can we measure efficiency calculations in
	production / service companies and organizations.
	Sales promotion is the role of marketing in the operation of companies.
8th week	Content of innovation, elements of innovation strategy.
9th week	Asset management: current assets, key issues of their management, possibilities of
	analysis.
10th weel	Enterprise Cost Estimates (Value Chain Analyzes, Activity Based Cost, Cost of
	Good Sold)
11th weel	Strategic approach: Methods of external environment analysis (STEP, 5 Forces, EFE
	matrix)
12th weel	Corporate competition strategy, analysis of competitors; Use a CPM matrix in de-
	sign.
13th weel	Management of fixed assets. Corporate financing, investment strategy (NPV, IRR,
	PI, DPP) and their interpretation.
14th weel	RVB analysis, key internal factors, value chain theory, application of IFEM (evalua-
	tion matrix) in corporate analysis.